

Our Long Term Vision

South Cambridgeshire will continue to be the best place to live, work and study in the country. Our district will demonstrate impressive and sustainable economic growth. Our residents will have a superb quality of life in an exceptionally beautiful, rural and green environment.



Corporate Plan 2015-2020

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We aim to	ENGAGEMENT Engage with residents, parishes and businesses to ensure we deliver first class services and value for money				PARTNERSHIPS Work with partners to create opportunities for employment, enterprise, education and world-leading innovation				WELLBEING Ensure that South Cambridgeshire continues to offer an outstanding quality of life for our residents			
Objectives	(1) Develop the property company pilot scheme into full business plans to deliver a mix of high quality housing and generate income	(2) Improve efficiency and value for money within a viable financial strategy	(3) Make the district an even more attractive place to do business	(4) Work with tenants, parish councils and community groups to sustain successful, vibrant villages	(5) Build new council homes to provide affordable accommodation to meet the needs of local communities	(6) Ensure best use of Council assets and benefit from opportunities to achieve efficiencies from partnership working	(7) Move to a commercial approach to service delivery	(8) Work with RECAP waste partners to reduce costs, carbon impact and waste sent to landfill	(9) Work with GPs and partners to link health services and to improve the health of our communities	(10) Ensure the impacts of welfare reform are managed smoothly and effectively	(11) Establish successful and sustainable New Communities with housing and employment at Northstowe and the major growth sites, served by an improved A14 and A428	(12) Increase the range and supply of temporary accommodation to help minimise the use of bed & breakfast accommodation for homeless households
Portfolio Holder(s)	Mark Howell (Housing)	Simon Edwards (Finance and Staffing) David Whiteman-Downes (Corporate and Customer Services)	Nick Wright (Economic Development) Mick Martin (Environmental Services)	Mick Martin (Liaison with Parishes) Ray Manning (Leader of the Council / Sustainability) Mark Howell (Housing)	Mark Howell (Housing)	Ray Manning (Leader of the Council) David Whiteman-Downes (Corporate and Customer Services)	Simon Edwards (Finance and Staffing) David Whiteman-Downes (Corporate and Customer Services)	Mick Martin (Environmental Services)	Mick Martin (Environmental Services) Nick Wright (Children and Young People) Tim Wotherspoon (Strategic Planning and Transportation)	Simon Edwards (Finance and Staffing)	Tim Wotherspoon (Strategic Planning and Transportation) Nick Wright (Economic Development)	Mark Howell (Housing)
Lead Director	Stephen Hills Affordable Homes	Alex Colyer Corporate Services	Jo Mills Planning and New Communities	Mike Hill Health and Environmental Services	Stephen Hills Affordable Homes	Alex Colyer Corporate Services	Alex Colyer Corporate Services	Mike Hill Health and Environmental Services	Mike Hill Health and Environmental Services	Alex Colyer Corporate Services	Jo Mills Planning and New Communities	Stephen Hills Affordable Homes

What we will do to achieve these objectives	Property Company	Efficiency and Value for Money	Business Support	Successful vibrant villages	New Council homes	Use of Assets	Commercial approach	Waste partnership	Improving health	Welfare Reform	New Communities	Temporary Accommodation
What success will look like	<p>Delivery of high quality housing and investment</p>	<p>Programmes and projects deliver savings and service improvements</p> <p>Council agrees balanced MTFs in February 2016</p> <p>Increased staff engagement and satisfaction</p>	<p>Demonstrable examples and statistical evidence of business start-up and survival, local employment rates and business satisfaction with regulation and support workshops etc.</p> <p>Businesses report increased satisfaction with Council services.</p>	<p>SPEP and community energy initiatives deliver tangible outcomes for local communities</p> <p>Parish councils and local communities feel engaged with and report increased satisfaction with SCDC's localism approach.</p>	<p>Successful scheme completion</p> <p>Refreshed Strategy adopted</p>	<p>Financial savings and income generation from shared services and office space.</p> <p>City Deal generates local funding to secure improvements to transport infrastructure</p>	<p>Commercialisation initiatives generate targeted income levels</p>	<p>Agreed operational and financial efficiencies are delivered.</p> <p>Landfilled waste is minimised.</p> <p>Customer satisfaction is maintained.</p>	<p>Projects improve health and social inclusion amongst vulnerable groups</p>	<p>A viable fit-for-purpose LCTSS scheme for 2016/17</p> <p>Sustained performance on key indicators around Council Tax, NNDR and rent collection</p>	<p>First Northstowe residents</p> <p>Community facilities and primary school completed (Northstowe)</p> <p>A14, A428 and other transport improvements progressed</p> <p>Local Plan Adopted</p>	<p>SCDC has an increased range of temporary accommodation which eliminates the need for B&B use</p>
KPI	General Fund budget variance / Contact Centre performance / Business satisfaction with regulation / Planning performance				Affordable Homes delivered / Satisfaction with waste services and environmental quality / % of household waste diverted from landfill			Housing rent collected / Benefits form processing days / Households in temporary accommodation / Number of families helped to prevent homelessness				